

The East Corkscrew Alliance



Community & Member Meeting

September 24th, 2026

East Corkscrew Schools

What Can We Expect?





Pledge of Allegiance



Welcome

Allan Bowditch

President, Engage Estero

Our Speakers



- **Nick Camerata, Chief Operating Officer, The Camerata Group of Companies.**



- **Michael Bileca, Director of True North Classical Academy**



- **Dr. Denise Carlin, Superintendent of the School District of Lee County.**



- **Mark Novitsky, Consultant, Engage Estero Transportation, and Member of the East Corkscrew Alliance.**

Allan Bowditch

President Engage Estero

Allan will quickly cover key results
from the recent Engage Estero
East Corkscrew Survey



Survey Results

347 Residents Responded

- 40% of residents have lived in the region for 1–5 years; 23% for 6–10 years
- Over 72% of respondents know very little about Engage Estero: “nothing” (40%) or “very little” (32%)
- Consider Engage Estero
 - An essential source of local information (52.5%)
 - An advocate for the community (39.7%)
 - A protector of community interests (25%)
 - A watchdog or accountability mechanism (15%)

Survey Results

56% Of Respondents Believe Such An Organization Is Needed (4% Did Not, 40% Unsure)

Your Concerns

- **Infrastructure: especially roads and transportation.**
- **Future Objectives: 62% want accelerated road expansion.**
- **Importance:**
 - 68.5% assign importance to widening roads
 - 66.3% rate road safety as critically important
 - 54% strongly support development of a north-south road to reducing reliance on I-75

Survey Results

Your Concerns

- **38% rated the top priority as “expanding healthcare facilities”**
- **Recreation and Lifestyle Amenities:**
 - Although not the most important, many were anxious to see parks, sports facilities, and community spaces in the area.
- **Commercial Development:**
- **Moderate support for increased retail and service options—such as banks, cafes, and medical offices**

Survey Results

Other Issues:

- **Annexation:**
 - 53% support joining Estero Village
 - Only 10% said they oppose it
 - 37% remain unsure

How could Engage Estero help?

- Providing checks and balances on local and county decisions (45%)
- Advocating for community interests now and in the future (38%)
- Encouraging annexation where appropriate (41%)

Thank You!

Nick Cameratta
COO, The Cameratta Group of Companies



**Nick will introduce the K-12
Charter school coming to
Kingston**

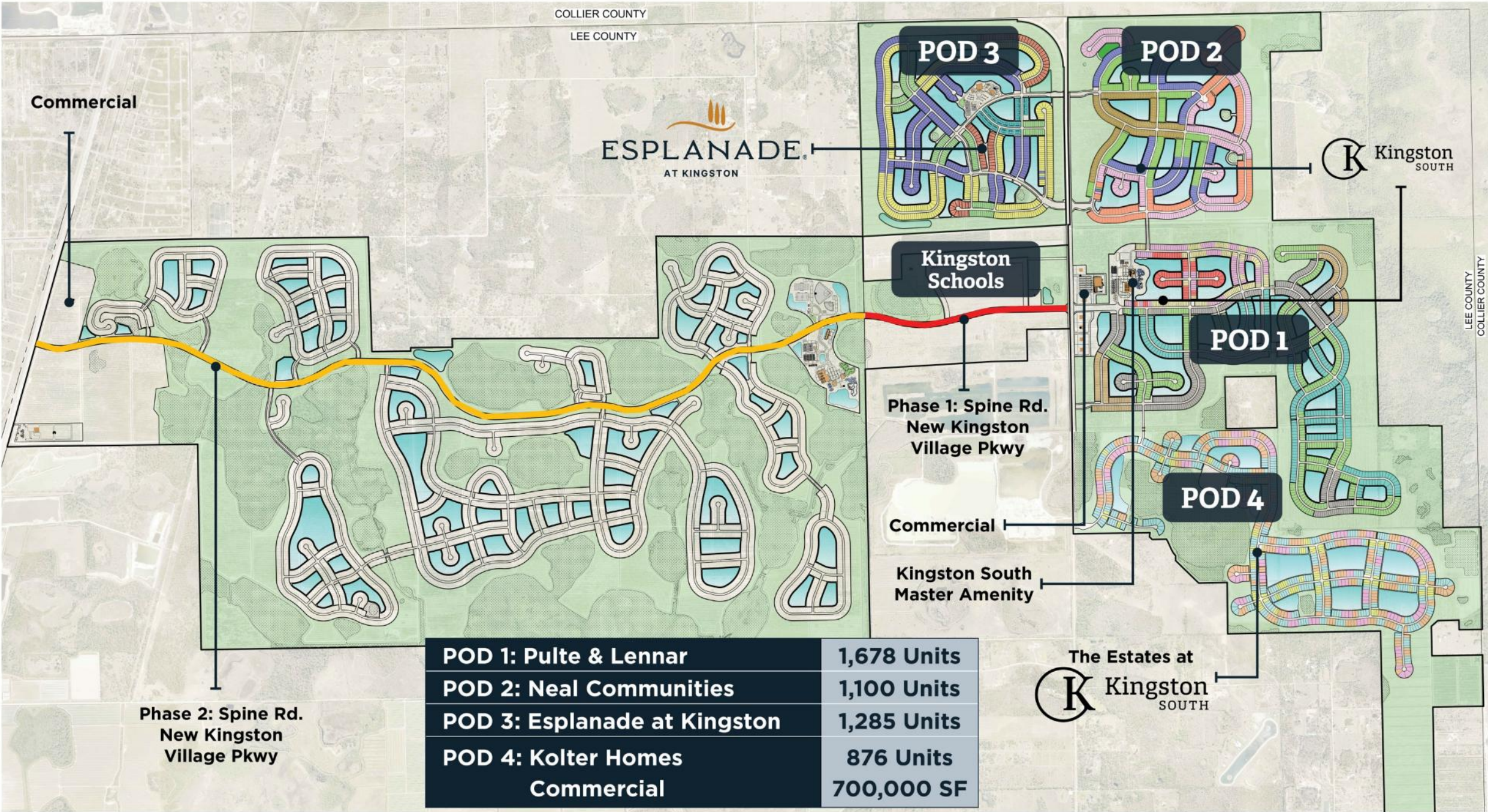



CAMERATTA
COMPANIES









COLLIER COUNTY
LEE COUNTY

ESPLANADE
AT KINGSTON

POD 3

POD 2

K Kingston
SOUTH

**Kingston
Schools**

POD 1

**Phase 1: Spine Rd.
New Kingston
Village Pkwy**

POD 4

Commercial

**Kingston South
Master Amenity**

**The Estates at
K Kingston
SOUTH**

**Phase 2: Spine Rd.
New Kingston
Village Pkwy**

POD 1: Pulte & Lennar	1,678 Units
POD 2: Neal Communities	1,100 Units
POD 3: Esplanade at Kingston	1,285 Units
POD 4: Kolter Homes	876 Units
Commercial	700,000 SF

Home Builders

LENNAR[®]
L I F E S T Y L E

NEALCOMMUNITIES
Where You Live Matters


Pulte[®]
HOMES
More Life Built In[®]


ESPLANADE.[®]
AT KINGSTON

LEGEND

- 1 GRAND ARRIVAL
- 2 DROP-OFF
- 3 DECORATIVE FEATURE
- 4 INDOOR SPORTS COMPLEX
(12) PICKLEBALL COURTS (INDOOR)
SOCIAL CLUB
BASKETBALL COURT / GYMNASIUM INDOOR
FITNESS CENTER
STRENGTH TRAINING / MOVEMENT STUDIO
SPORTS DEPARTMENT STAFF OFFICES
MANAGEMENT OFFICES
CAFÉ / ICE CREAM
- 5 CAFÉ SEATING
- 6 GAME LAWN
- 7 RESTAURANT OUTDOOR DINING
- 8 FAMILY FRIENDLY POOL
- 9 SPEED SLIDES
- 10 SWIRL SLIDE
- 11 OVERSIZED SPA
- 12 RESTAURANT
- 13 PATIO BAR
- 14 SALOON
- 15 STAGE
- 16 OUTDOOR SEATING AREA
- 17 OUTDOOR BAR
- 18 ROCK WATERFALL & GROTTO
- 19 RELAXATION POOL
- 20 WATERFALL COVE
- 21 SWIM-THROUGH WATERFALL
- 22 LAP POOL
- 23 RESTROOMS / POOL EQUIPMENT
- 24 COMMUNITY MAIL KIOSK
- 25 CART PARKING
- 26 BASKETBALL COURT (OUTDOOR)
- 27 (6) TENNIS COURTS
- 28 (4) BOCCIE COURTS
- 29 RACKET CENTER
- 30 TOURNAMENT STAGING LAWN
- 31 (20) PICKLEBALL COURTS
- 32 TOURNAMENT SEATING
- 33 MULTI-PURPOSE FIELD
- 34 DOG PARK
- 35 PLAYGROUND



K Kingston
SOUTH
BY: CAMERATTA COMPANIES, LLC.
AMENITY SITE PLAN

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Restrooms/Pool Equipment

Outdoor Bar

Outdoor Seating Area

Lap Pool

Waterfall Cove

Swim-Through Waterfall

Oversized SPA

Pool Bridge

Rock Waterfall & Grotto

Swirl Slide

Speed Slides

Family Friendly Pool

Game Lawn

Restaurant Outdoor Dining

Restaurant

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 **Kingston**
SOUTH
BY: CAMERATTA COMPANIES, LLC.
SALOON

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Kingston
Social Club



Kingston
SOUTH

BY: CAMERATTA COMPANIES, LLC.

SPORT COMPLEX
SOCIAL CLUB




ESPLANADE[®]
AT KINGSTON




BAHAMA BAR


ESPLANADE
AT KINGSTON



THE SPA
AT ESPLANADE



BY CAMERATTA COMPANIES, LLC

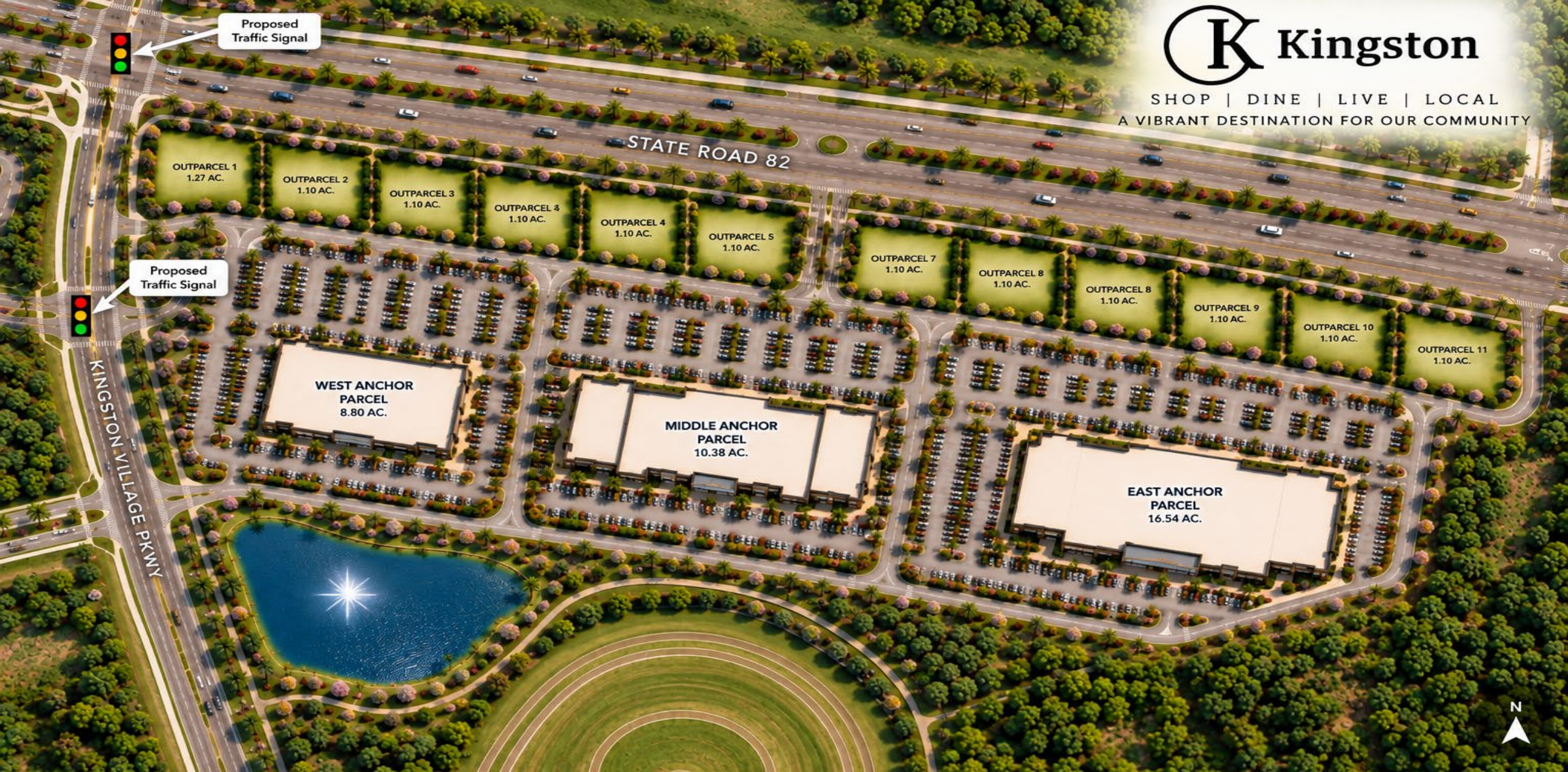
KINGSTON VILLAGE PARKWAY

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Kingston

SHOP | DINE | LIVE | LOCAL
A VIBRANT DESTINATION FOR OUR COMMUNITY



WMG DEVELOPMENT

SR 82 COMMERCIAL
kingstonliving.com



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CAMERATTA
— COMPANIES —



Michael Bileca
**Executive Director & Founder of True North
Classical Academy**



**Mike will present its plan for
K-12, 3100 student charter
school in the Kingston
development.**



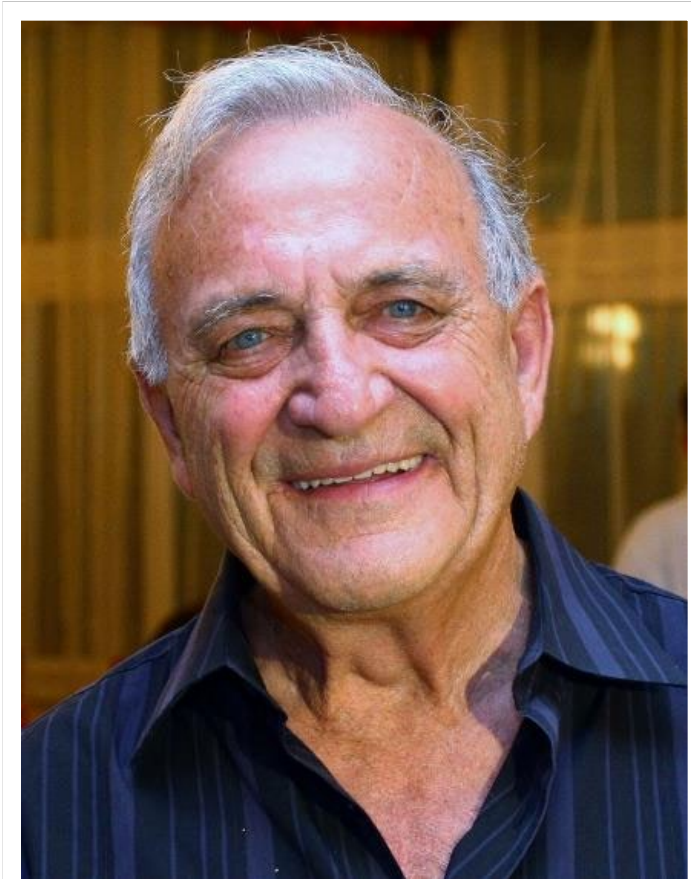
TRUE NORTH
CLASSICAL ACADEMY



A RENEWED MODEL OF EDUCATION



Our founding is rooted in the conviction that character comes first



Our educational philosophy is inspired by Michael's father:

“Character is the most important thing we own, and it is our responsibility to develop it.

In classical thought, the whole point of **education** was to **grow in character** and **ultimately achieve wisdom.**”

Dennis Bileca

True North is the top-performing charter network in Florida



U.S. News Best Elementary
Schools 2025

A 100%

A-rated schools every year since
founding in 2015

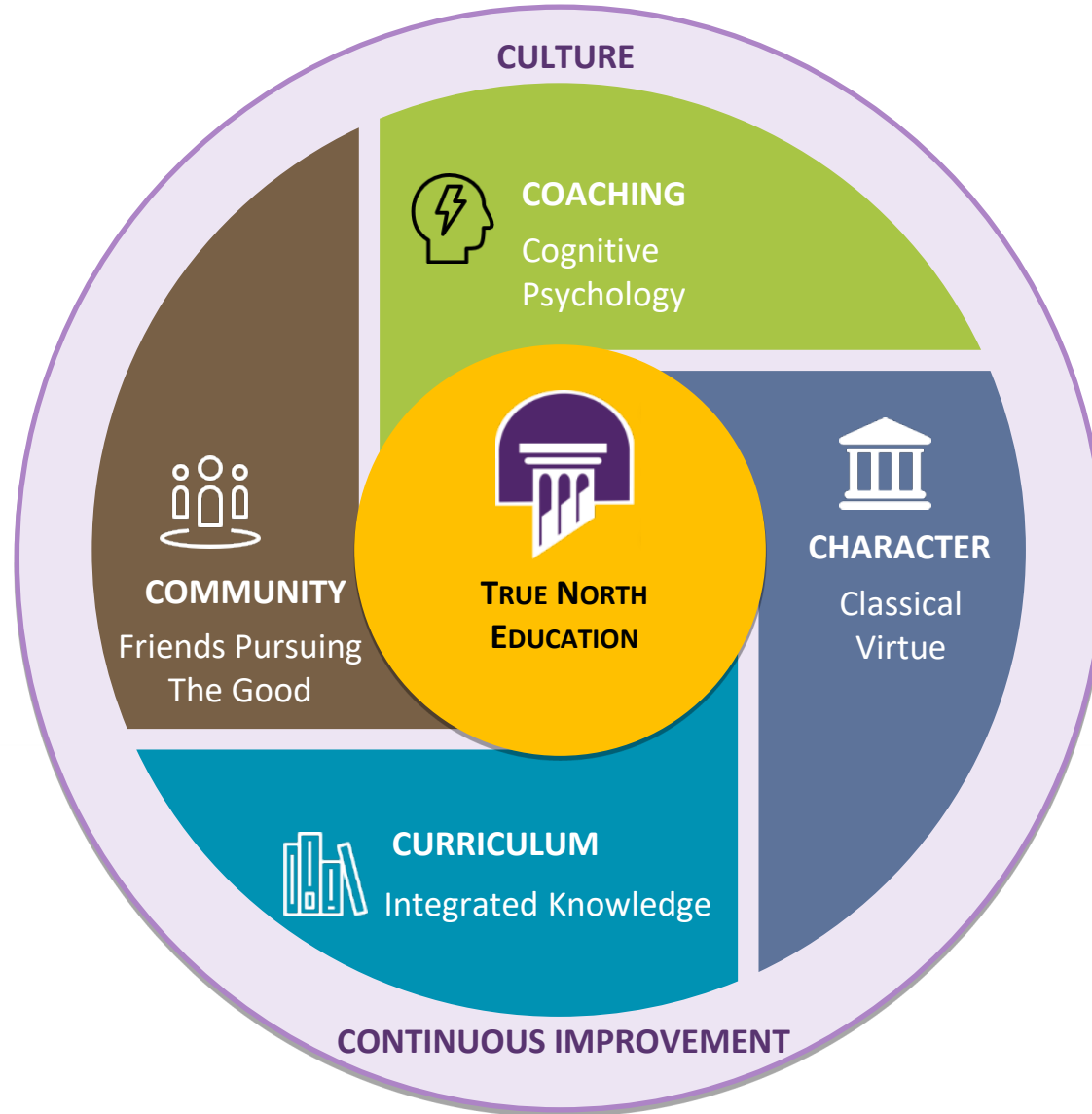
of campuses **outperform the state
and district**, every grade, every
year



National Blue Ribbon School
2024



True North Educational Model



- An integrated model built to produce excellence
- Each element depends on the others; none is optional
- Results come from a culture of high expectations and high support

Integrated, knowledge-based curriculum grounded in the Great Books

Grammar

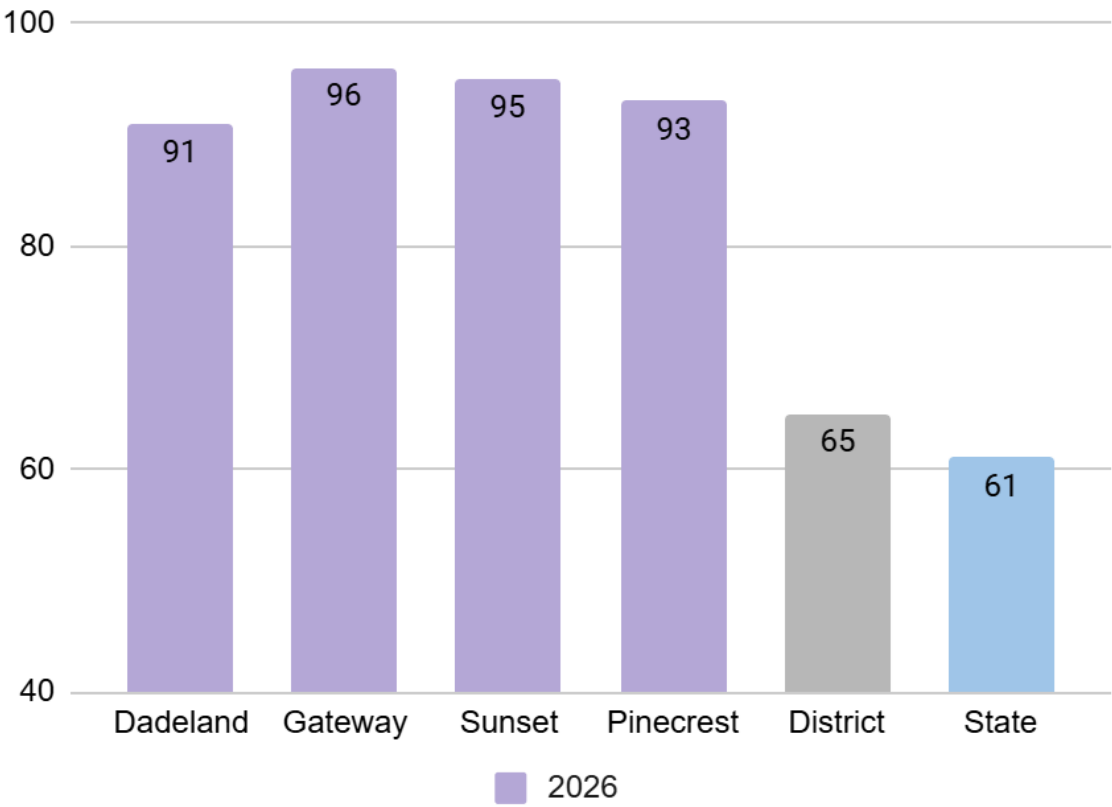
Logic

Rhetoric

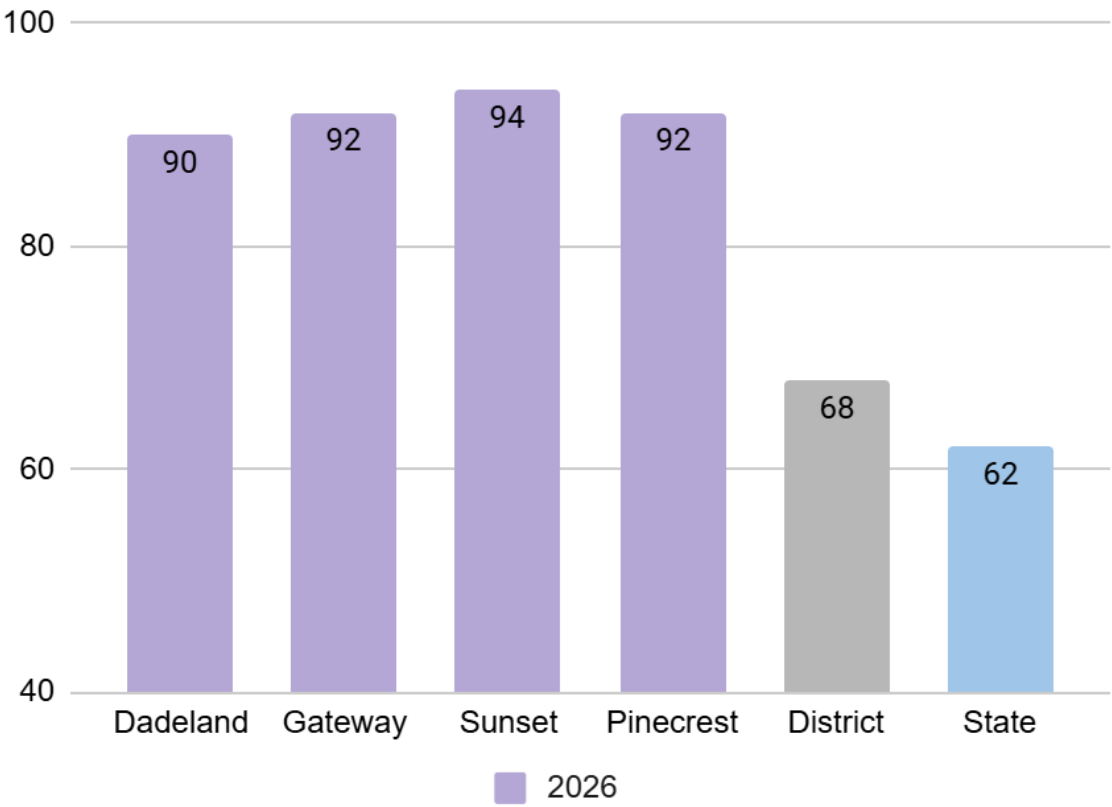
	K	1 st	2 nd	3 rd	4 th	5 th	6 th	7 th	8 th	9 th	10 th	11 th	12 th	
English	SRA Reading Mastery						Literature & Composition			Humane Letters: The American Experience	Humane Letters: Modern European History	Humane Letters: Great Texts of the Ancient World	Humane Letters: Rome to Modernity	
	Leveled Readers		Literature Study											
	Jr. Great Books													
	IEW Writing & <u>Shurley</u> English													
History	Story of the World (SOTW): Ancient			SOTW Medieval	SOTW Modern and US		Ancient History	US Beginnings / Civics	Medieval History			American History	Economics	
Math	Singapore Math						Advanced math or core Track	Algebra I	Geometry	Algebra II / Trig	Calculus I	Calculus II	Advanced Math Elective	
								Pre- Algebra	Algebra	Geometry	Pre- Calculus	Calculus I	Calculus II	
Science	Science – Fusion/Foss						Earth Science	Life Science	Physical Science	Biology	Chemistry	Physics	Advanced Science Elective	
Fine Arts	Core Knowledge Studio Art and Music						Studio Art / Music	Studio Art / Music	Studio Art / Music	Choral Music*	Studio Art*	Fine Arts Elective	Fine Arts Elective	
Foreign Language	Sing Song Latin			Latin							Latin or Modern Lang I	Latin or Modern Lang II	Greek or Modern Lang III	Greek or Modern Lang IV
Other Core	Poetry Recitation								Logic*	Logic*	Poetry*	Rhetoric	Senior Thesis	
Physical Education	Titan Athletic Program									Competitive Athletics				

True North materially outperforms the state and district

FAST PM3 ELA Scores 2026



FAST PM3 Math Scores 2026



Class of 2026: True North graduates are admitted to top-tier colleges

- 100% college acceptance rate
- Average SAT 1,245 (275 points above the Florida average)
- Over \$14 million in scholarships earned
- Over 70% earned Bright Futures scholarships
- 43 AP Scholars
- 5 National Merit Scholars
- 25 scholarship athletes
- 28,808 volunteer hours completed



BOSTON
UNIVERSITY



NOTRE
DAME

HARVARD
UNIVERSITY



CORNELL
UNIVERSITY



True North at Kingston



80

Acre school site

**Opens fall
2028**

**Golf cart
access**

Kingston Campus

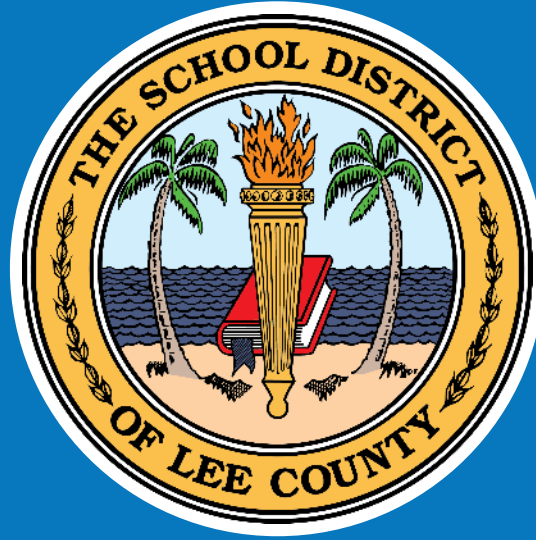
- 80-acre site in central Kingston
- Kingston residents get preferential lottery placement
- Opens in fall 2028 with grades pre-K to 2nd grade
- Eventually, grades will include High School
- Golf cart access; traffic plan self-contained



Dr. Denise Carlin
**Superintendent of the School District
of Lee County**



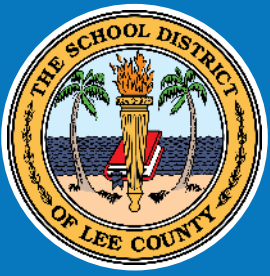
Dr. Carlin will address School choice and options your child will have with the various schools available in your East Corkscrew zone.



Partnering for Student Success

Superintendent Dr. Denise Carlin
September 24, 2026
Engage Estero Community

Your Invitation to Excellence Awaits!



Background

sch
ool

32 Years in Education

Dedicated career serving as a Teacher, Principal, and District Administrator.

loca
tion
fam
ily

56 Years in Lee County

Deeply rooted in the local community with decades of active involvement.

ily_
rest
room

Dedicated SDLC Mom

Proud mother of two successful School District of Lee County graduates.



About Lee County Schools

District Enrollment

87,107*

Number of Staff

12,000+ full time employees

Total Enrollment

100,436* (Including Charters)

County Population

860,959

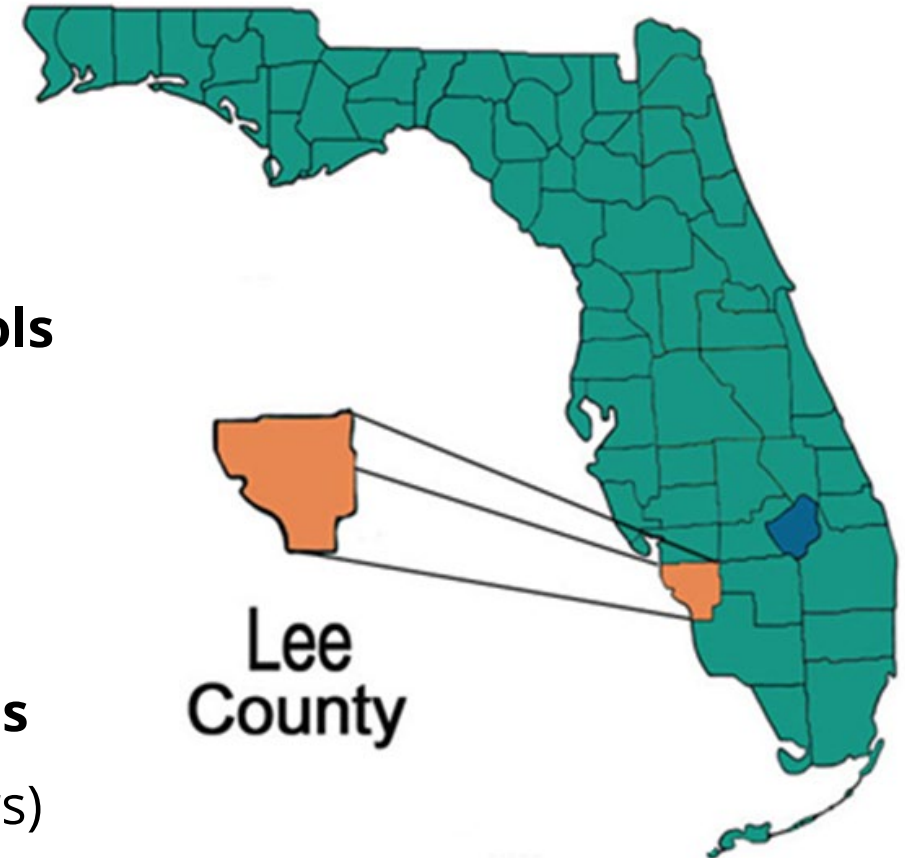
District Operated Schools

82 K-12

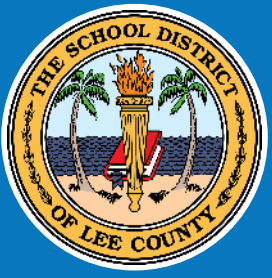
14 Special Centers

Total Number of Schools

118 (Including 22 Charters)



* [Source: PK-12 Overall Student Enrollment Counts 2025-26, Survey 3](#)



School District Priorities



Ensure Safe and Secure Schools



Increase Student Achievement



Expand Technical Education Opportunities



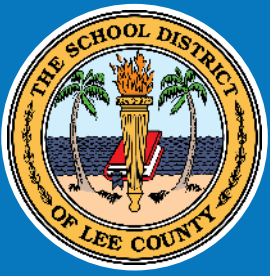
Increase Teacher Retention and Recruitment



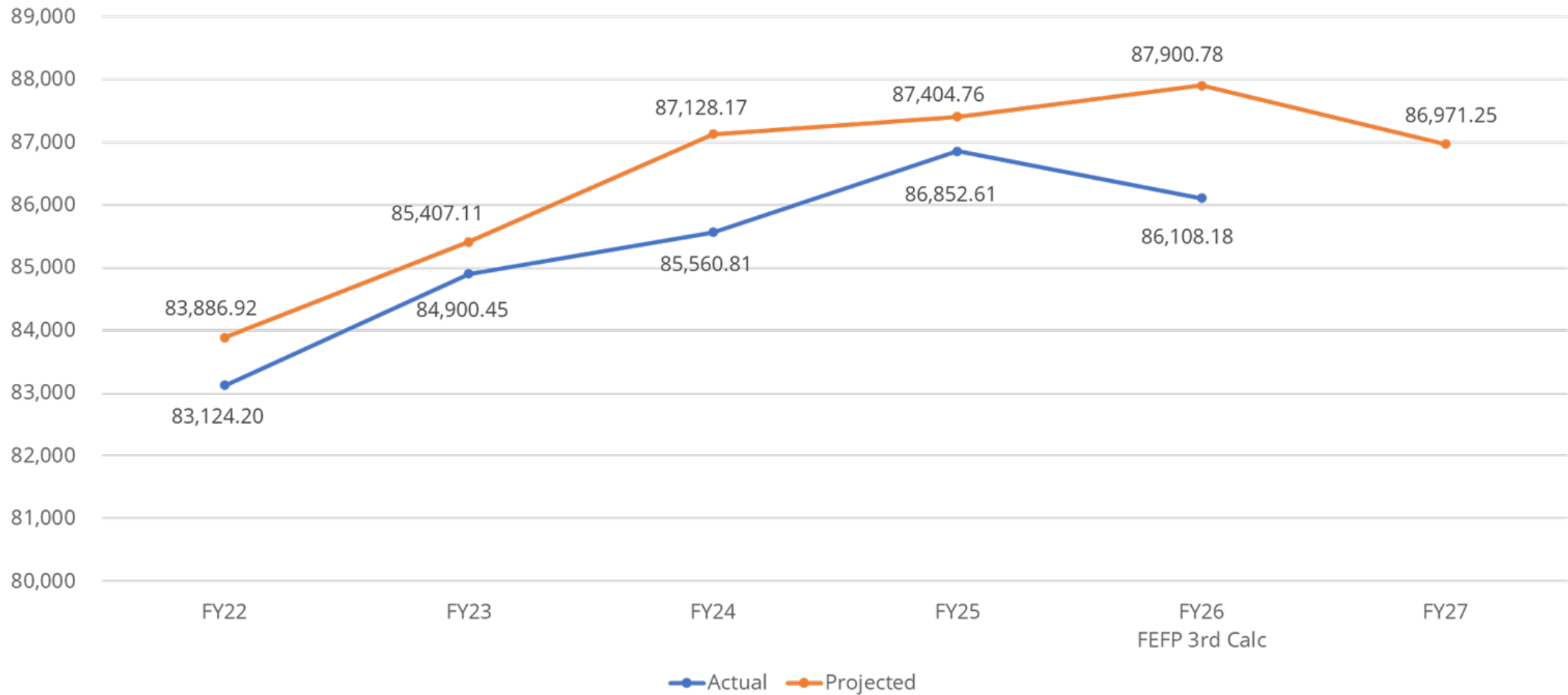
Ensure Fiscal Responsibility

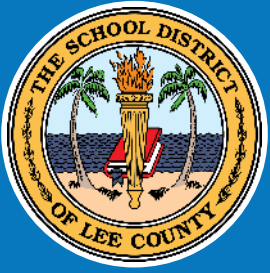


Empower Parents as Partners in Education



Unweighted FTE (District Schools Only)





Budget Realignment

Central Office

\$15.9M Cut
implemented in 2025

\$6.5M Proposed cut for
2026

*Department by department review
for further savings*

School Budgets

Enrollment-Based Funding

Built on the state model which
distributes funding based on
student enrollment

Protected Programs

Arts and athletics programs are
safe and are not being eliminated

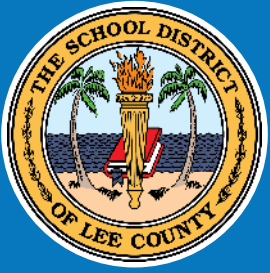
Classroom Commitment

Student Achievement

Dedicated focus on initiatives to
continuously improve student
outcomes

Competitive Teacher Pay

Committed to increasing
compensation to attract and
retain the best talent



26-27 Budget

FY27 Budget

\$3.05B

Board approved budget of \$3,055,366,436.

-11.41%

Decrease from FY26 expenditures (\$3.45B), driven by conservative revenue forecasting and enrollment alignment.

Tax Rate

5.271 Mills

Lowered tax rate, representing a decrease of nearly 29% since 2015.

Homeowner Savings

Saves homeowners approximately \$214.50 per \$100,000 of taxable value.

Reserves & Capital

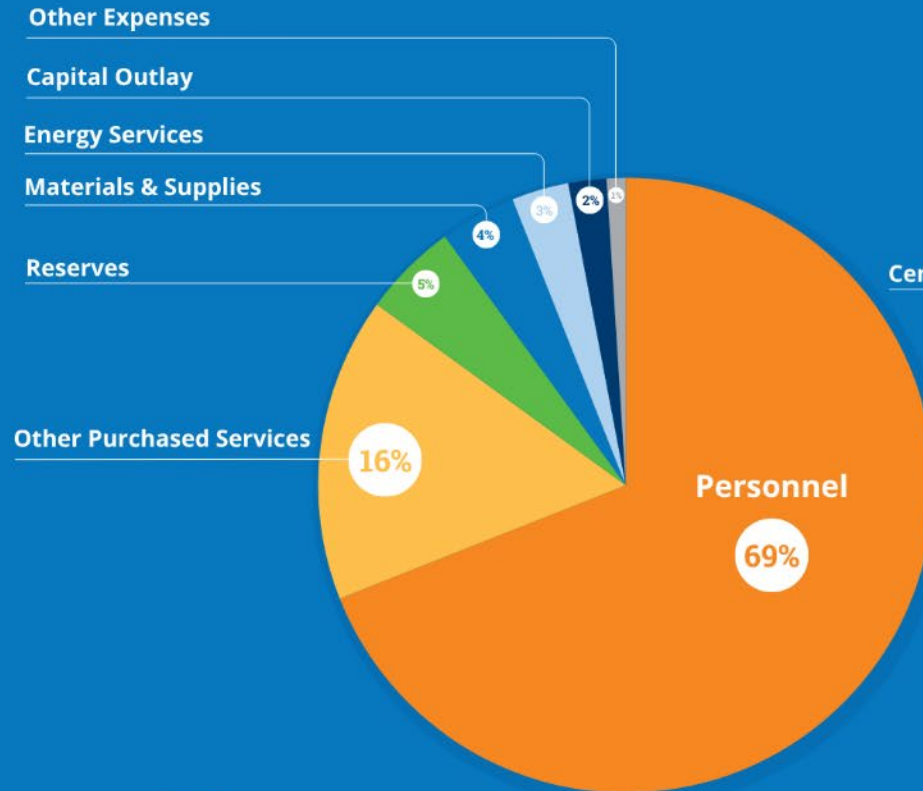
Mandated Reserves

All reserve policies maintained, with additional set-asides to guard against enrollment shifts.

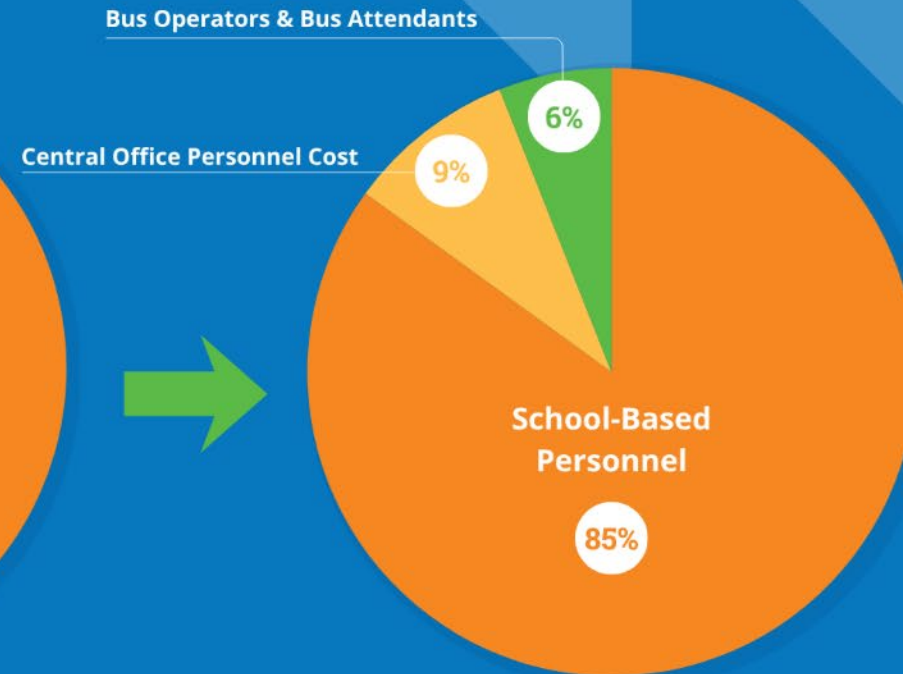
Capital Projects

Projects remain fully aligned with the updated 5-Year Capital Outlay Plan.

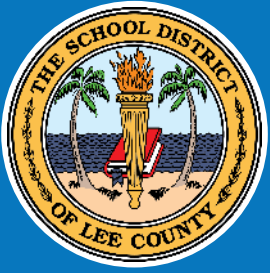
FY27 GENERAL FUND EXPENSES BY MAJOR OBJECTS



FY27 GENERAL FUND PERSONNEL BREAKDOWN



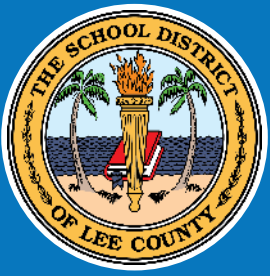
Note: School-Based Personnel includes positions such as Social Workers, Psychologists, and Mental Health professionals who are budgeted in departments but service schools full time.



Bus Patrol

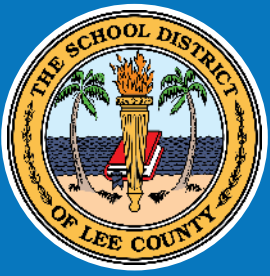
- Cameras on 600 buses to identify drivers who illegally pass a stopped bus
- Video is reviewed by the Lee County Sheriff's Office
- Total of 34,307 citations since launching (as of September 9)
- 9 out of 10 cited drivers do not violate again



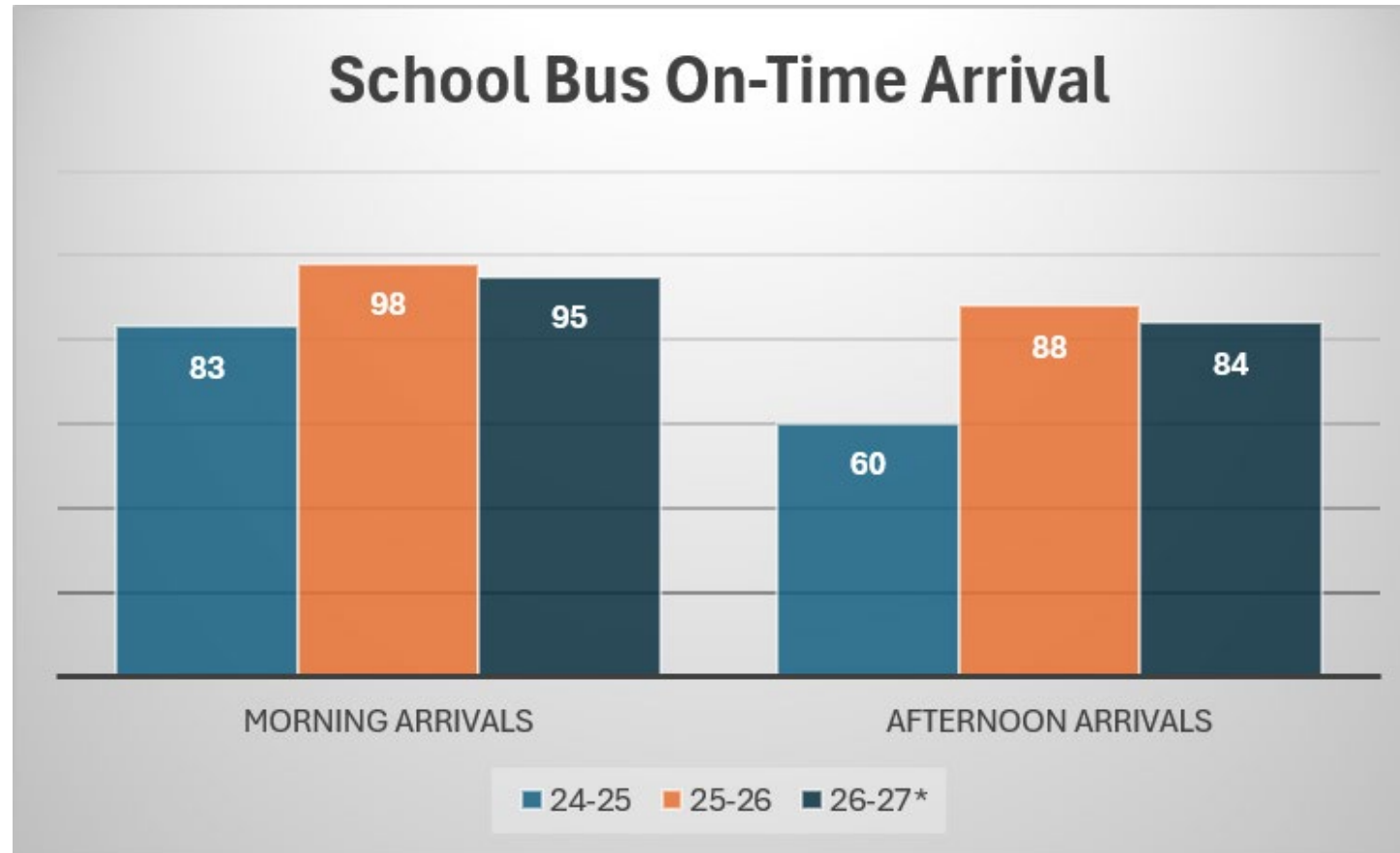


Bus Patrol



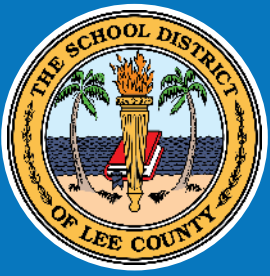


Safe Start Initiative



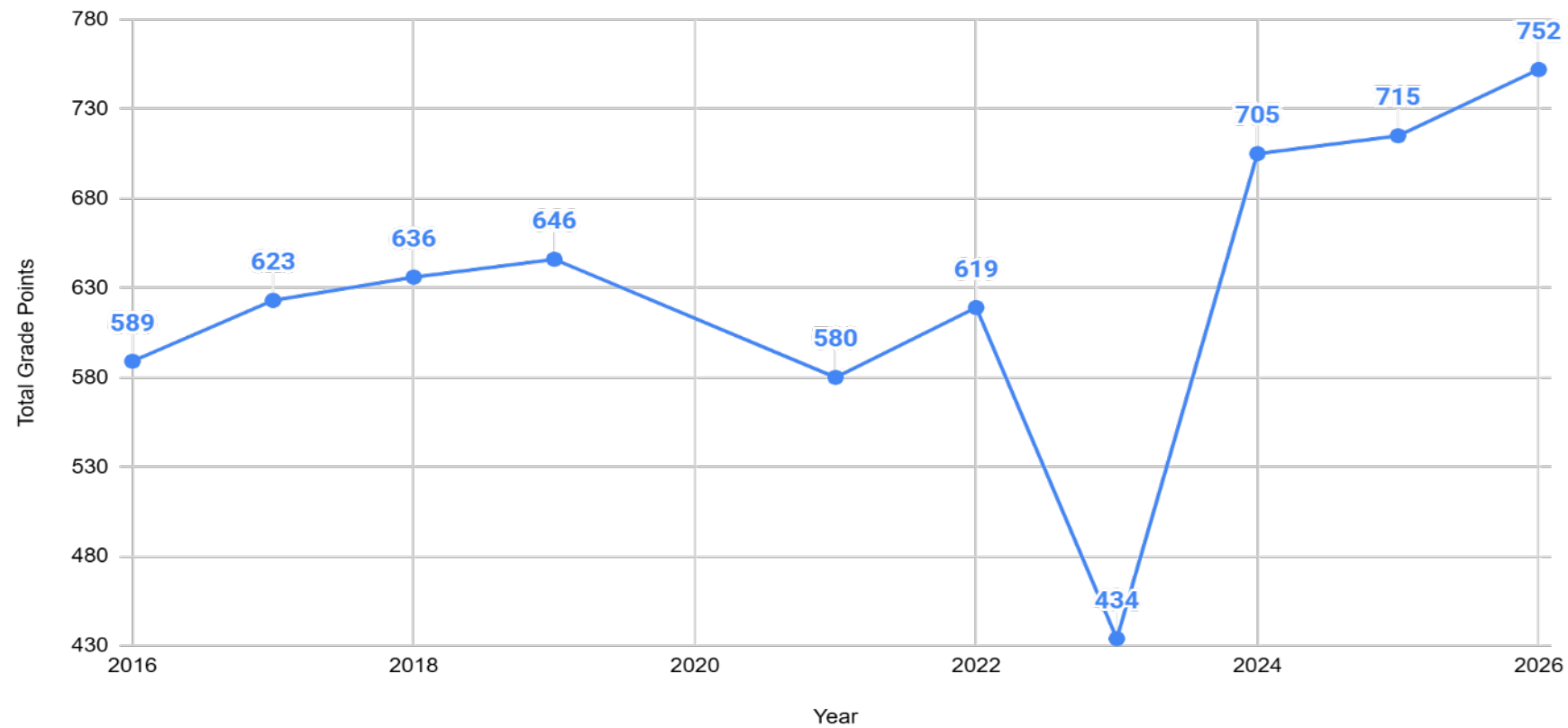
The 2024-25 and 2025-26 figures reflect full school years. Because 2026-27 is still in progress, that figure is the year-to-date average as of 9/18.

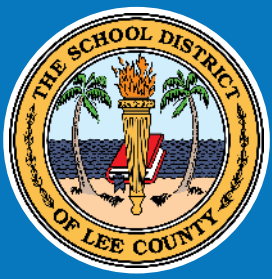
Buses are considered on-time if they arrive 30 minutes before the first bell



Increase Student Achievement

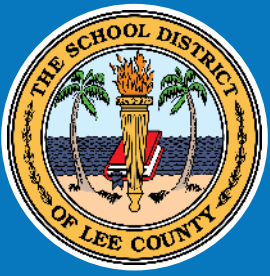
Lee County School District Total Grade Points Trend (Last 10 Years)





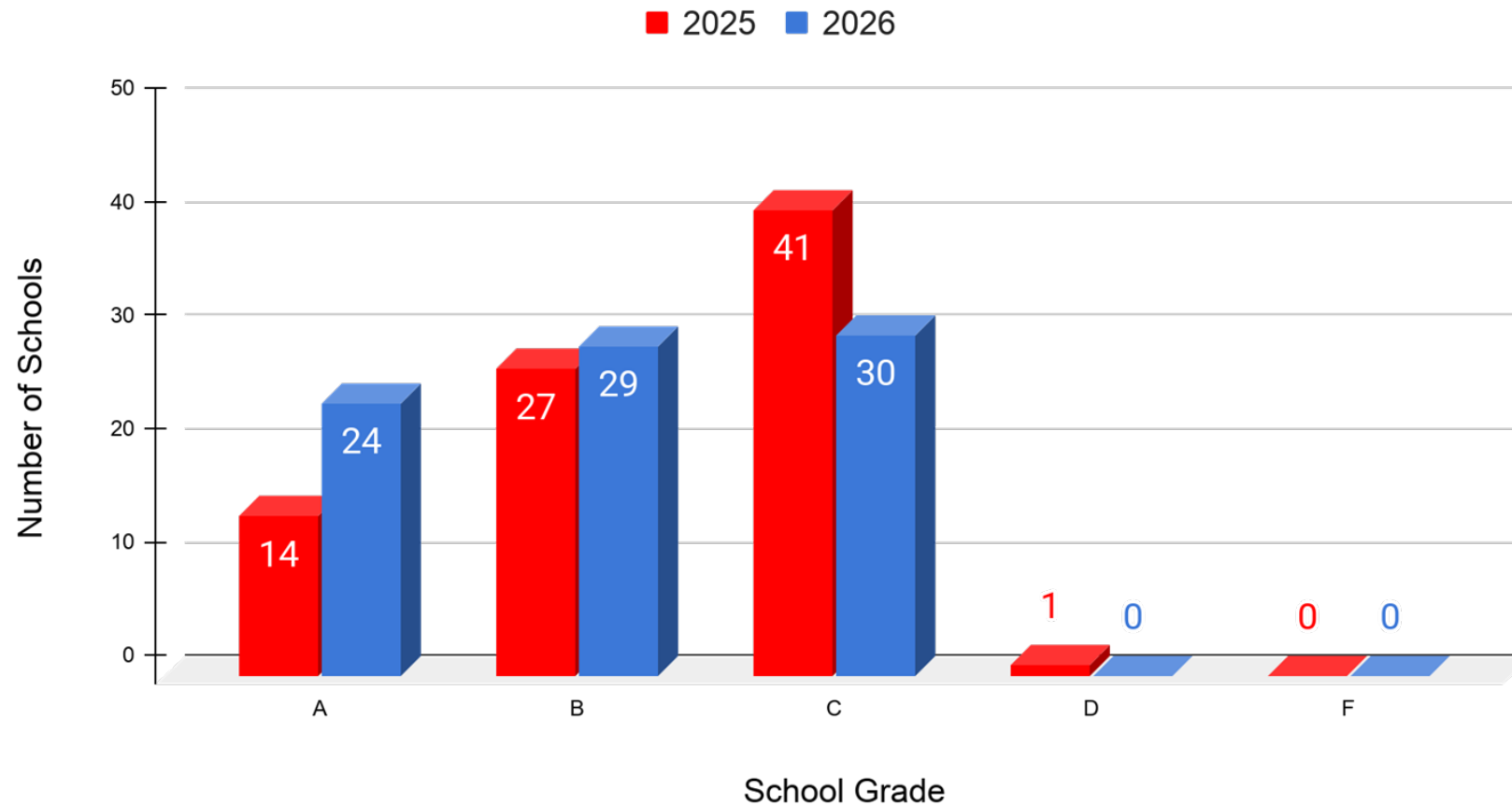
Increase Student Achievement

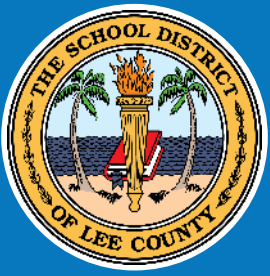




Increase Student Achievement

2025 vs 26 School Grade Distribution (Non Charters)

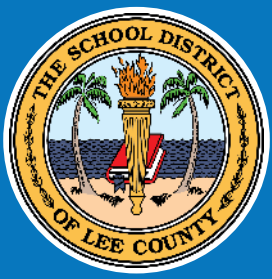




Standout Schools

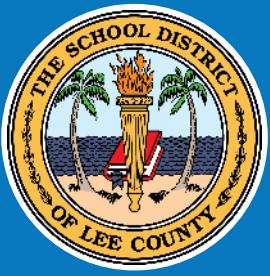
Two-Letter Grade Increases							
Sch #	School	Region	Type	2025	2026	Principal	Pts Increase
0631	San Carlos Park Elementary	South	Elementary	C	A	Amy Bobak	+144
0801	Hancock Creek Elementary	West	Elementary	C	A	Dr. Denise Phillips-Luster	+143
0597	Tortuga Preserve Elementary	East	Elementary	D	B	Lisa Thomas	+116
0261	J. Colin English Elementary	North	Elementary	C	A	Misty Smyrnios	+89





Standout Schools



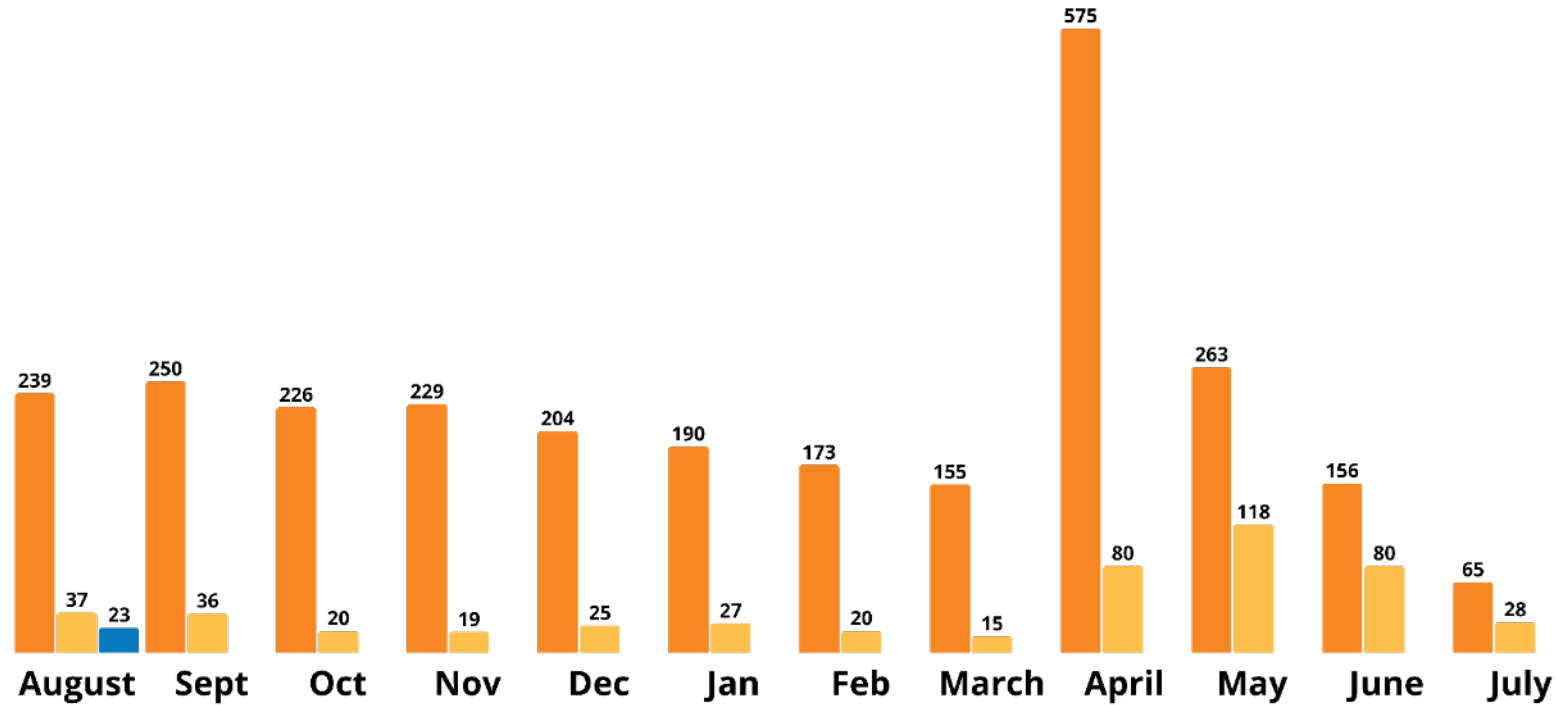


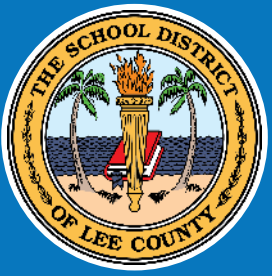
Instructional Vacancies

Looking Back: Instructional Vacancies



● 2024-2025 School Year ● 2025-2026 School Year ● 2026-2027 School Year





How did we do it?



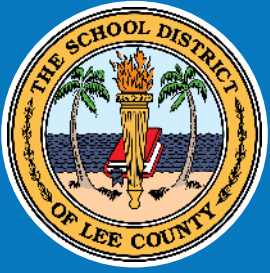
Provided incentives of up to \$9,000



Largest raise in the state of Florida



Raised the starting salary



Expand Technical Education Opportunities

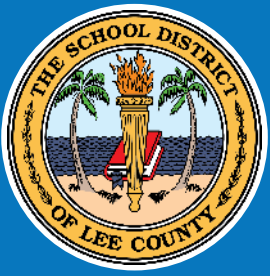
High-Demand Pathways

We are dedicated to offering pathways that prepare students for high-demand careers in technical fields.

Ready for the Future

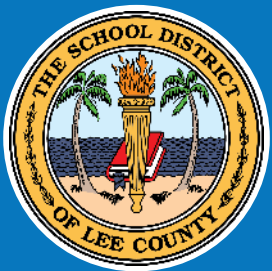
Expanding career and technical education programs will allow students to leave high school ready for a bright future, whether in college, a trade, or the workforce.





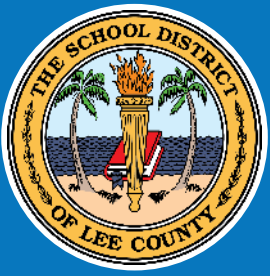
Expand Technical Education Opportunities





Legislative Advocacy





Stay up to date! Follow us on Social Media!



SCAN TO FOLLOW US



@SchoolDistrictofLeeCounty



@LeeSchools



@LeeSchools



@LeeSchoolsTV





Mark Novitski, Consultant, Engage Estero Transportation & Chair of the East Corkscrew Alliance

Mark will highlight the many improvements already taking place, as well as the exciting changes planned for East Corkscrew in the months ahead.

East Corkscrew Challenges

- **Corkscrew Rd streetlights, landscaping, and multi-use paths/sidewalks**
- **Corkscrew Rd phase II widening**
- **Corkscrew Rd widening from Alico to Lee County line**
- **Traffic Signal**
 - **Rivercreek & Wildblue**
 - **The Place and Pandion Golf Course**

East Corkscrew Challenges

- **3 lanes exiting from Stonybrook**
- **Speeding on Corkscrew Rd - No place to pull speeders over**
- **Safe Routes to School**
- **School Buses stopping on Corkscrew Rd**
- **Cell Coverage**





Fire Chief Vanderbrook Estero Fire Rescue Administration

Scott will summarize the important developments that have occurred and continue to develop as Greater Estero expands



Engage Estero is deeply grateful to Station 45 for its generous assistance in hosting and facilitating today's meeting. We extend our sincere appreciation to Chief Vanderbrook for his leadership, support, and commitment to our community. We truly value the time and effort Station 45 and Chief Vanderbrook have given to make today's meeting possible.



Conclusions

Allan Bowditch
President, Engage Estero

Upcoming Meetings



The graphic is a blue-themed promotional poster. On the left, there are two portrait photos. The top one is of David Mulicka, a man in a dark suit and light blue shirt, with a blue callout box below it containing his name and title 'County Commissioner'. The bottom one is of Joanne Ribble, a woman with short brown hair wearing a dark jacket over a grey top, with a blue callout box below it containing her name and title 'Mayor of Estero'. On the right side, the 'Engage Estero' logo is at the top, with the tagline 'Inform > Engage > Impact' below it. The main title 'COUNTY & VILLAGE Perspectives on Greater Estero's Future' is in large white letters. Below that, the date and time 'THURSDAY OCT. 22, 2026 2:00 - 3:30 pm' are displayed, with the time in yellow. The location 'South County Regional Library' is listed below. At the bottom right, it says 'RSVP EsteroToday.com'.

David Mulicka
County Commissioner

Engage Estero
Inform > Engage > Impact

COUNTY & VILLAGE
Perspectives on
Greater Estero's Future

THURSDAY
OCT. 22, 2026
2:00 - 3:30 pm
South County Regional Library

Joanne Ribble
Mayor of Estero

RSVP
EsteroToday.com

- The meeting on Dec 4th at the Estero Recreation Center from 10 am -11 30 am will include Ben Spence, Lee Health's New CEO, and Dr. Joseph Klink, MD, head of Lee Health's urologic oncology department and a specialist in robotic surgery

Our Thanks!

We hope today's meeting provided valuable information and useful insights you can put to work.

We hope you now have a better understanding of how Engage Estero can assist you and help address the issues that matter most to our community.

And we hope you'll join us again. Tell us what topics, issues, or questions you'd like us to address at a future meeting—your input helps us make these meetings more relevant and valuable to you.



Thank You!