



**Agenda for the  
209th Monthly Meeting  
December 10, 2021, 10 AM  
(Zoom Meeting)**

1 min	<b>Welcome</b>	Jim Gilmartin, ECCL President
15 mins	<b>Village Update</b>	Katy Errington, Mayor, Village of Estero
15 mins	<b>Florida State Update</b>	FL State Representative Adam Botana
10 mins	<b>President's Report</b>	Jim Gilmartin
10 mins	<b>Chief Operating Officer's Report</b>	Mark Novitski
	<b>EMT Reports</b>	
5 mins	Finance Communications	John Quin Allan Bowditch
5 mins	<b>Questions</b>	Jim Gilmartin
	<b>Adjournment</b>	Jim Gilmartin

**Next Meeting: Friday, January 14, 2022, 10 AM**